

| Key Issues | | |
|---|--|---|
| | Issue | Actions (incl. Responsibility and Date for Resolution) |
| Identification of forward programme of work | Pace of permanent scheme development is slower than planned. It was originally anticipated that all schemes would be identified by the end of October, although positive discussions ongoing for up to 16FE of temporary or bulge for 2016. This will have an impact on resources and capacity to deliver completed permanent schemes for Sep 2017, temporary solutions will therefore need to be in place. Note: anticipated need has reduced from 25FE to 20FE or less | <p>Action— weekly monitoring on progress. Combined resources to work together to accelerate schemes once identified. School expectations to be managed around extent of works to be delivered by 2017 – essential/required accommodation for first reception cohort to be available as a minimum through either phasing of works or provision of temporary accommodation. Discussions ongoing with EFA around identification of sites for potential free schools in areas where no viable schemes or sites available.</p> <p>Action owner - Children’s Services / PPPU</p> <p>Date of resolution Ongoing</p> |
| NPS issues | There are a number of performance issues that are currently being experienced on the Primary Basic Need Programme. | <p>Action 1 — Monthly relationship meetings to resolve ongoing issues.</p> <p>Action 2— J Walne has developed and put in place a performance improvement plan.</p> <p>Action 3— Exception report to be prepared to demonstrate impact of design and structural issues with current schemes on cost and programme, as part of performance management process.</p> <p>Action Owner— PPPU</p> <p>Date for resolution - ongoing</p> |
| Affordability of Castleton and Hollybush schemes | <p>Castleton—current shortfall against allocated budget of £442k due to construction cost estimate, and further estimated costs of £100k for temp provision for 2016</p> <p>Hollybush—current shortfall against allocated budget of £809k due to construction cost estimates, and further £90k for temp provision for 2016, £49K spoil disposal and costs for the off site compound</p> | <p>Action—Work continues with contractor and NPS for full TA review and a value engineering exercise to reduce costs, report to be prepared for CS consideration.</p> <p>Action owner—PPPU</p> <p>Date of resolution— Mid Feb for Castleton, End of Feb for Hollybush</p> |
| Overspend on Pudsey St Josephs, Moor Allerton Hall and Pudsey Primrose Hill | <p>Pudsey St Josephs—Overspend on budget anticipated iro £430k due to design issues prolonging construction works and redesign required</p> <p>Moor Allerton Hall—potential overspend based on current costs provided by CEL, these have not been accepted and are to be reviewed</p> <p>Pudsey Primrose Hill— Current expenditure iro £24k over budget. Clarity required on additional works requested and to be funded by the school as to whether this will offset the costs</p> | <p>Action— Exception report detailing reasons for over-spend and Form 6 submission</p> <p>Action owner—PPPU</p> <p>Date of resolution— following receipt of final account</p> |

| | Budget | Actual to P9 | Budget Remaining |
|--|-----------------|-----------------|------------------|
| | £'000 | £'000 | £'000 |
| Total for schemes delivering 2015 with ATS | 11,824.6 | 8,610.7 | 3,213.9 |
| Total for schemes in development to complete in 2015 | 11,594.7 | 4,762.8 | 6,831.9 |
| Total for schemes in development to complete in 2016 | 14,300.0 | 797.6 | 13,502.4 |
| Total for schemes in development to complete in 2017 | 13,000.0 | 0.0 | 13,000.0 |
| Total for all schemes with budget allocations | 50,719.3 | 14,171.1 | 36,548.2 |

| Programme Capital Risk Fund | Budget | As at P9 | Budget Remaining |
|---|------------|-----------|------------------|
| | £ | £ | £ |
| Total Risk Fund | 10,000,000 | | |
| -Transfer to Calverley | | 54,000 | 9,946,000 |
| -Transfer to Pudsey Primrose | | 969,430 | 8,976,570 |
| -Transfer to Farsley Springbank & Westroyd | | 1,708,179 | 7,268,391 |
| -Transfer to Moor Allerton | | 85,055 | 7,183,336 |
| -Transfer to Guiseley | | 2,070,061 | 5,113,275 |
| -Transfer to Farsley Westroyd | | 797,424 | 4,315,851 |
| Exec Board 21/10/15 Approved the reset of risk fund | 1,119,149 | | 5,435,000 |

Notes:

| Permanent School Places Created | | | | | | | | | | |
|---------------------------------|------|------|------|------|------|------|------|------|------|-------|
| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 2018 | Total |
| Planned | 305 | 225 | 145 | 95 | 263 | 145 | 840 | | | 2018 |
| Actual | 305 | 225 | 145 | 95 | 263 | 145 | 90 | | | 1268 |

Notes:

Demand for 2016 onwards is stated relative to current admissions numbers and may reduce when solutions are brought forward in an earlier year. Permanent provision for 2016 may be initially met by temporary solution to meet requirements .

Key Programme Risks

Key programme Risks are :

- Increase in project costs related to the revival in construction industry, appetite to tender and complexity of schemes
- Consistency of communication of messages—internal and external.
- Delivery of 20FE permanent places, and 5FE bulge, required for 2016/17 where final locations are yet to be determined

| RAG Status |
|--|
| Green - On schedule and/or no problems being encountered |
| Amber - Some problems being encountered which management need to be aware of. |
| Red - Substantial problems being encountered which require management action and they are impacting on cost, time and quality. |

| Project Name | PM | Finance RAG | Deliverability RAG | Planning RAG | Highways RAG |
|---|------|-------------|--------------------|--------------|--------------|
| SCHEMES DELIVERING IN 2015 | | | | | |
| Calverley Cof E PS 2015 | TW | | | | |
| Horsforth Broadgate PS 2015 | TW | | | | |
| Moor Allerton Hall DAHIT provision Phase 2 | DD | | | | |
| Pudsey Primrose Hill PS 2015 Phase 1 & 2 | DD | | | | |
| Pudsey St Joseph's CPS 2015 | TW | | | | |
| Guiseley St Oswalds JS 2015 P2 | TW | | | | |
| SCHEMES DELIVERING IN 2016 | | | | | |
| * Farsley Springbank JS 2015 Phase 2 | DD | | | | |
| * Farsley Westroyd IS convert to PS 2015 | DD | | | | |
| * Guiseley Infants and Nursery 2015 | TW | | | | |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2016 | | | | | |
| Castleton PS 2016 | AS | | | | |
| Gledhow PS 2016 | MH | | | | |
| Hollybush PS 2016 | AS | | | | |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2017 | | | | | |
| Roundhay 2017 Phase 1 | AR | | | | |
| Roundhay 2017 Phase 2 | AR | | | | |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2017/18 Not yet injected into the programme | | | | | |
| Carr Manor PS | DO'C | | | | |
| Park Spring PS | DO'C | | | | |
| Greenside PS | TBC | | | | |

| Next Milestone RAG |
|--|
| Completion of extension 24.03.16 |
| Ph 2 contract complete 26.02.16- (was 29.01.16) |
| Completed - in defects |
| Completion of o/s defects by end Feb 16 |
| Phased handover of external works complete Feb 1/2 term |
| Completed 07.09.15. Highways works to complete 19 Feb |
| Completion of new build extension may 16 |
| Completion of classroom extension March 16 |
| Kitchen extension handover Feb 1/2 term |
| Contract Award (expected March 2016) |
| Contract Award (expected Feb 2016) |
| Contract Award (expected March 2016) |
| Agree final contract sum w/c 15 Feb 2016 |
| Planning Approval expected March 2016 |
| Scheme is on hold. |
| 1st contractor meeting anticipated 12/02/2016 to initiate the Feasibility Study. |
| Statutory Notice Exec Board outcome March 2015 |

| Project Name | Budget | Actual to P9 | Budget Re-remaining |
|---|---------------------------------|-----------------|---------------------|
| | £'000 | £'000 | £'000 |
| SCHEMES DELIVERING IN 2015 | | | |
| Calverley C of E PS 2015 | 2,555.0 | 1,425.6 | 1,129.4 |
| Horsforth Broadgate | 2,786.4 | 1,393.9 | 1,392.5 |
| Moor Allerton Hall DAHIT provision Phase 2 | 363.8 | -2.0 | 365.8 |
| Pudsey Primrose Hill PS 2015 Phase 1 & 2 | 2,719.4 | 2,743.4 | -24.0 |
| Pudsey St Joseph's | 1,500.0 | 1,625.1 | -125.1 |
| St Oswald's | 1,900.0 | 1,424.7 | 475.3 |
| Total for schemes delivering 2015 with ATS | 11,824.6 | 8,610.7 | 3,213.9 |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2015 | | | |
| | Allocated Budget (£'000) | | |
| Farsley Springbank JS 2015 Phase 2 | 4,462.8 | 2,358.0 | 2,104.8 |
| Farsley Westroyd Infant conversion to Primary | 2,092.8 | 1,329.0 | 763.8 |
| Guiseley | 5,039.1 | 1,075.8 | 3,963.3 |
| Total for schemes in development to complete in 2015 | 11,594.7 | 4,762.8 | 6,831.9 |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2016 | | | |
| | Allocated Budget (£'000) | | |
| Castleton 2016 | 5,000.0 | 235.9 | 4,764.1 |
| Gledhow | 5,300.0 | 328.0 | 4,972.0 |
| Hollybush 2016 | 4,000.0 | 233.7 | 3,766.3 |
| Total for schemes in development to complete in 2016 | 14,300.0 | 797.6 | 13,502.4 |
| SCHEMES IN DEVELOPMENT TO COMPLETE 2017 | | | |
| | Allocated Budget (£'000) | | |
| Roundhay 2016 | 11,514.0 | 0.0 | 11,514.0 |
| Roundhay 2016 Phase 1 | 1,486.0 | 0.0 | 1,486.0 |
| Total for schemes in development to complete in 2017 | 13,000.0 | 0.0 | 13,000.0 |
| Total for all schemes with budget allocations | 50,719.3 | 14,171.1 | 36,548.2 |

LEARNING PLACES – DASHBOARD REPORT - 10th February 2016

| Scheme Overviews | | |
|--|-----------------|-------------------------------------|
| Calverley Cof E PS 2015 | Delivering 2015 | 105 places |
| Main extension building estimated to complete 24.03.2016, 4 months beyond the anticipated 14.12.15 date. Landscape & external works to complete 25.04.16. The scope of highways works to be confirmed by PPPU and then a firm programme can be agreed. This work will need to be delivered over school holiday period, now likely to be delivered in summer 2016 to be realistic. Expectations will need to be managed. The refurbished ICT room was handed back to the school to use from w/c 11th January 2016 and the bespoke furniture will be installed at a later date, anticipated February half term. | | |
| Carr Manor PS | Delivering 2017 | 210 + 12 place SEN provision places |
| The scheme is not to be presented to Executive Board; no further work will be undertaken by the PPPU. Temporary accommodation is still required to deal with bulge requirements but this is to be co-ordinated by CS. | | |
| Castleton PS 2016 | Delivering 2016 | 210 places |
| Project currently £442K over budget but this excludes costs of the temp now required, currently being costed by Wates, current estimate iro £100k. Funding therefore remains Red. NPS have completed their TA review and review meeting with NPS & Wates took place 27.01.16. Further quotes on workpackages received following. Ongoing VE discussions taking place with Wates. Wates aiming to submit tender on 12.02.16. PPPU ensuring required info provided and VFM demonstrated - likely to delay tender submission but with no adverse affects now Children's Centre deadline is being met via temp solution. | | |
| Farsley Springbank JS 2015 Phase 2 | Delivering 2015 | 180 places |
| The block and beam floors have been completed and the substructure block work has progressed to all areas of the building. The construction of the roof is underway. Highway works have been completed. | | |
| Farsley Westroyd IS convert to PS 2015 | Delivering 2015 | 30 places |
| The Timber frames of the new extension at Westroyd Nursery has been completed and the roof is currently being installed. The internal fit out works have commenced in the extension at westroyd infants. Highways works commenced on wc 1/2/16. | | |
| Gledhow PS 2016 | Delivering 2016 | 210 places |
| Planning permission granted 11.12.15. Draft CPs received 23/11/15. Commercial & TA review meetings underway to challenge/reduce costs. Revised soft costs received 8/1/16 following review of sub-contractor quotes on 5/1/16. Construction estimate now £4,225,220, increase of £529k from stage 3. Wates have been asked to produce a list of potential VE items. Project remains within EB budget, budget kept as amber due to cost increase. Letter of underwriting issued to Wates for sub-contractor orders. Early works will also be required. Deliverability therefore amber. School/GB have now confirmed that they will proceed with the expansion scheme. | | |
| Guisley Infants and Nursery 2015 | Delivering 2015 | 150 places |
| DDN was signed on 13th January and the contract has now been awarded to Interserve. New kitchen extension due to complete and handover Feb half term. All works programmed to complete for Sept 201 | | |
| Horsforth Broadgate PS 2015 | Delivering 2015 | 210 places |
| Snagging issues have been identified and a plan is in place to resolve them. Highways off-site works commenced on 18th Jan, due to complete 19th Feb. Ph2 to complete 26.02.16, but some risk attached to this due to the forced change in lift supplier (due to poor credit rating) and a more realistic date is 18.03.15 School are aware of this and have no intention of using the new building until after the Easter Holiday | | |
| Hollybush PS 2016 | Delivering 2016 | 210 places |
| Project currently £809K over budget but this excludes costs of the off-site compound (TBD), the three temps required for Reception in 2016 (estimated £90K), and the disposal of muck off site costs (estimated £49K). Funding therefore remains Red. NPS have completed the TA review. Review meeting with NPS & Wates scheduled 02.02.16. Review of workpackages and VE meeting scheduled 10.02.16. School is aware of extent of delay and requirement for temps. | | |

| Scheme Overviews | | |
|--|-----------------|-----------------------------|
| Moor Allerton Hall DAHIT provision Phase 2 | Delivering 2015 | 14 places |
| All works have been completed and all defects rectified. The official opening for the school is was on the 20th January 2016. Final costs have not been agreed with CEL. Initial costs indications are that final outturn will exceed budget therefore funding set to Amber. | | |
| Park Spring PS | Delivering 2017 | 105 places |
| The Project Brief has been formally accepted by the PPPU on the principle that there is a risk that the permanent accommodation will not be completed for the start of the academic year September 2017. If this risk materialises, the temporary decant accommodation will continue to be used until the anticipated completion date (October 2017). Programme validation is underway. Risk and issues workshop 4th Feb will determine if enough information is available to enable approach to contractors or if further internal work needs to be undertaken to understand scheme requirements and risks. | | |
| Pudsey Primrose Hill PS 2015 Phase 1 & 2 | Delivering 2014 | 105 places |
| All internal works are now completed. Tarmacing to the carpark and new fencing due to completed in Feb 2016. School have confirmed in writing their contribution towards the scheme for school instructed additional works. A further bulge cohort of 30 pupils has been agreed and a design is being put together to resolve the additional pressure. It is expected that this bulge work to be completed by Easter 2016. DCR for bulge cohort works to be submitted w/c 8th Feb. Funding has been set as Amber as there are rising costs, particularly around ICT and a budget overspend which currently stands at £24k. | | |
| Pudsey St Joseph's CPS 2015 | Delivering 2015 | 105 places |
| Phased handover of external works: externals to rear 14.01.16 and externals to front by Feb half term. Funding red – over budget due to poor NPS design impacting on programme. Commercial discussions are ongoing. Off-site highway works are complete. | | |
| Roundhay 2017 Phase 1 | Delivering 2017 | 250 plus 75 6th form places |
| Planning permission was granted 02.11.15. DCR was submitted in January 2016 and decision will be implemented on the 18 February. Legal works for the Supplemental Agreement are progressing and due to be agreed and signed off by end February 2016. Separate discussions are taking place on a revised construction start time, this will not impact on Ph2 works. Budget set to amber as cost increase due to changes to dining extension to be reviewed. Phase 1 planned to start on site 20th March | | |
| Roundhay 2017 Phase 2 | Delivering 2017 | 250 plus 75 6th form places |
| Planning app submitted 23/11/15, validated 22/12/15. NPP formal request letter and docs issued to the LEP 03/12/15, decision received 13/01/16. | | |
| Guisley St Oswalds JS 2015 P2 | Delivering 2015 | 60 places |
| Highways off-site works commenced 8th January and are scheduled to complete 19th Feb 16. NPS have submitted planning conditions discharge (including the gas membrane). | | |
| Greenside PS | Delivering 2017 | 105 places |
| Statutory Notice Exec Board outcome March 2015 | | |